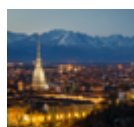


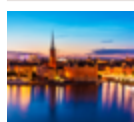
WHAT ARE THE EFMA COUNCILS?

Reserved for Efma members, the councils are exclusive groups of senior executives from leading banks and insurance companies that meet three times per year and share the latest ideas and industry developments. To date, Efma councils gather more than 240 members from 39 countries, who enjoy:

- Collaborative sessions
- Benchmark workshop sessions
- Study presentations
- Out of the box sessions: Fintech, visits, etc..



1st meeting
21-22 March 2017
Intesa Sanpaolo, Turin



2nd meeting
7-8 June 2017
Swedbank, Stockholm



3rd meeting
November 2017
Millennium bcp, Lisbon

ANY QUERIES OR QUESTIONS?

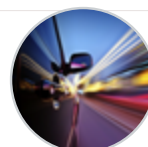


Karla Alvarez
Councils Programme Manager
karla@efma.com

Councils are exclusively reserved for Efma member institutions



You want to take advantage of these exclusive events, but you are not an Efma member yet? Join the Efma community:
www.efma.com/joinefma



Affluent and Private Banking Council
46 members | 26 countries represented
www.efma.com/affluent&privatecouncil



Operational Excellence Council
41 members | 19 countries represented
www.efma.com/operationalexcellencecouncil



Insurance Council
Open to Efma non-member institutions
47 members | 14 countries represented
www.efma.com/insurancecouncil



Physical Channels Council
40 members | 19 countries represented
www.efma.com/physicalchannelscouncil



Digital Channels Council
61 members | 23 countries represented
www.efma.com/digitalchannelscouncil



SME Council
50 members | 20 countries represented
www.efma.com/smecouncil

Among the Efma councils participants:

